



**JUSTICE
RAPID
RESPONSE**

ANNUAL REPORT 2016

2016: A Look Back

Dear Friends,

Looking back on 2016, we see a world that continued to be rocked by conflict. Horrific crimes and human rights violations were committed with impunity in places like Iraq, North Korea, South Sudan, and Syria, causing death tolls to soar and millions to flee from their homes. As humanitarian crises worsened, victims of genocide, war crimes and crimes against humanity were told they must wait even longer for justice.

In these uncertain times, there are few reassuring constants, and Justice Rapid Response is one of them: wherever it is possible to investigate atrocities, JRR is prepared to help. JRR is the world's "go-to" facility for a wide range of criminal justice and human rights experts who can ensure investigations are professional, impartial, and prompt. Now in our eighth year of operations, JRR continues to deliver on our promise: rapid availability of highly-qualified, diverse experts to deploy wherever they're needed most. We are proud to say that the JRR Expert Roster has more than 600 top professionals from over 100 countries and every region of the world. They speak more than 90 languages, and over half are women.

In 2016, we reached a milestone: JRR deployed its 100th mission. It was one of dozens of instances where JRR experts improved the quality of investigations in places such as Burundi, Cambodia, Eritrea, Iraq, Libya and South Sudan. Our professionals helped communities of victims in Chad and Guatemala prosecute perpetrators of crimes such as torture, sexual slavery and enforced disappearance. They also provided mentoring to humanitarian responders servicing at-risk populations in the MENA region.

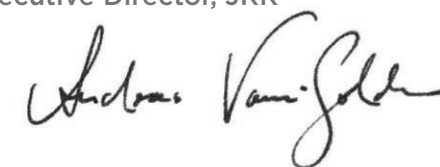
JRR continues to identify new areas where diverse expertise is needed. Last year, we launched a new partnership with the Roméo Dallaire Child Soldiers Initiative to strengthen the capacity of the international community to address crimes and serious human rights violations involving children, while always prioritizing their safety and well-being.

Our work goes beyond improving the standards of investigations we support. The JRR Expert Roster is an efficient, cost-effective way for the international community to access surge-capacity when and where it's needed most. The JRR model shows how "just-in-time" delivery of the right expertise is making a real difference in our collective ability to deliver justice for atrocities, and deter would-be offenders. Without this, re-building a belief in the rule of law, and breaking the many recurring cycles of violence around the world has proven to be impossible.

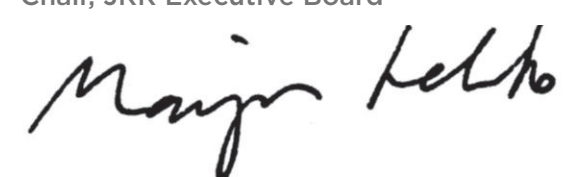
On behalf of JRR's staff and Executive Board, we want to thank all our partners, supporters, and experts for making our work possible. Together, with every mission successfully completed, with every expert deployed, we are moving closer to realizing JRR's vision: a world where every human rights or international criminal law violation is investigated professionally, impartially and promptly.

Sincerely,

Andras Vamos-Goldman
Executive Director, JRR



Ambassador Marja Lehto
Chair, JRR Executive Board





About Us

Justice Rapid Response (JRR) helps the international community to confront international crimes and human rights abuses by rapidly deploying highly-specialized, diverse criminal justice and human rights professionals. Our mission is to improve the quality of investigations of genocide, war crimes, crimes against humanity and serious human rights violations everywhere. Our vision is a world free of recurring cycles of violence, because if atrocities occur, they are investigated professionally, impartially and promptly.

Our Mission

The JRR model provides a flexible, rapid, and cost-effective means to access relevant, highly specialized investigative expertise. The JRR Expert Roster is a globally and gender-balanced pool of over 600 highly-trained professionals. JRR makes these experts rapidly available to assist with investigations, inquiries and fact-finding at the request of any member of the international community with the appropriate jurisdiction. JRR experts also mentor those working with survivors of conflict, whether delivering justice or humanitarian assistance. Qualified experts, available when and where they are needed, ensure the quality of the investigations, the essential element that makes credible accountability possible.

Our Vision

In order to attain JRR's vision, every investigation into the worst crimes known to humanity must be professional, impartial and prompt. For an investigation to meet this standard, it has to be carried out by highly-specialized, specifically-trained human rights and criminal justice professionals with the cultural, legal and linguistic affinity to the place and people where the crimes occurred. Accountability is credible when it is trusted by the affected populations, and only credible accountability can restore a belief in the rule of law, essential in breaking recurring cycles of violence.

At JRR, we aim beyond our mission of delivering credible, sustainable justice to victims and preventing future offenses. We are raising the standard of investigating atrocities everywhere. The victims of these crimes deserve nothing less.

How We Work

ASSESS REQUEST

JRR receives requests for expertise from States, regional and international institutions, as well as other entities that have a mandate to collect information about international crimes and serious human rights violations or otherwise deal with survivors of such atrocities. Each request is reviewed against the following criteria:

- Conformity with international law;
- Absence of political motivation that would undermine the investigation;
- The activities envisioned should be able to be performed safely and securely – both for the experts as well as the people they will encounter; and
- There is a need for a rapid response - such as a political and/or security window of opportunity to investigate, or concern that the evidence and/or the patience of the population will erode.

SELECT AND RELEASE

The depth and diversity of the JRR Expert Roster allows us to meet a wide variety of requests. After consultation, we provide the requesting entity with a list of anonymous skillsets that match the required competencies. The selection is made by the requesting entity after shortlisting experts, reviewing their full profile and, if needed, interviewing final candidates. We secure the release of the selected experts from their regular employer, facilitate the deployment process and brief the experts prior to deployment.

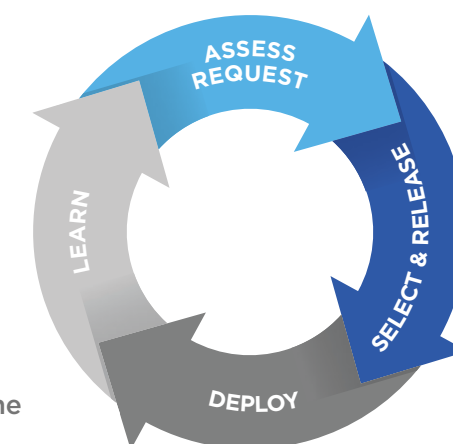
DEPLOY

Flexibility is essential to accommodate the myriad requirements of the international system. Being flexible enables JRR to undertake a variety of roles, including directly contracting experts, organizing missions and even convening a group of other providers. Missions can be funded in one or a combination of three ways that may include financial as well as in-kind contributions:

- The requesting entity contracts the experts and funds the deployment;
- The mission is funded by a third party through project-specific funds raised by JRR; or
- The mission is funded through JRR's International Investigations Deployment Fund.

LEARN

Deployed experts report only to the entity to which they provide support. JRR debriefs both experts and requesting entities after each mission, focusing on how to improve the deployment process and assess overall impact.

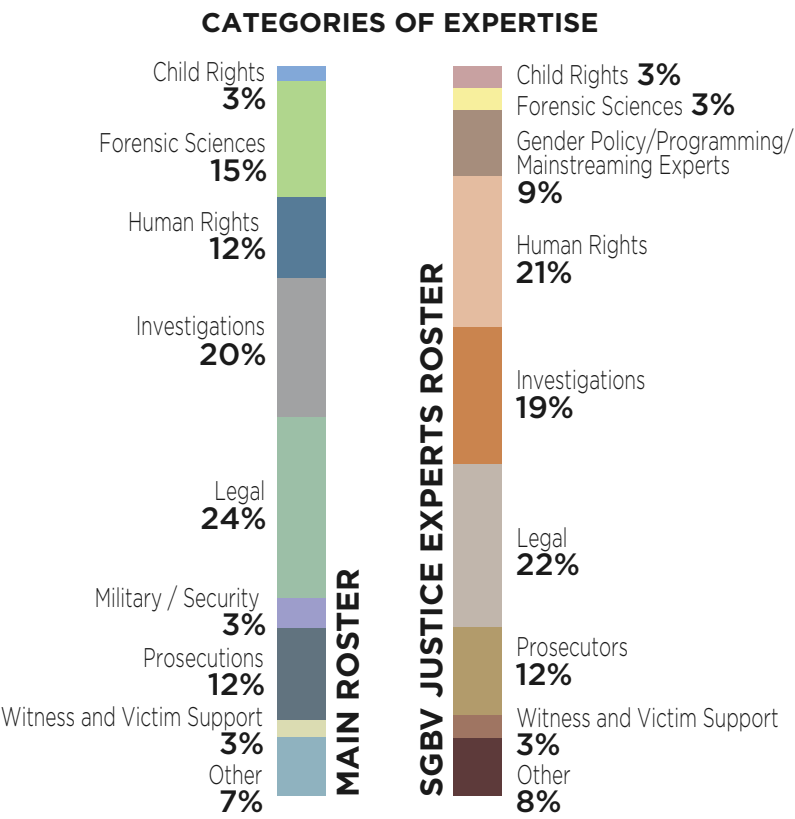
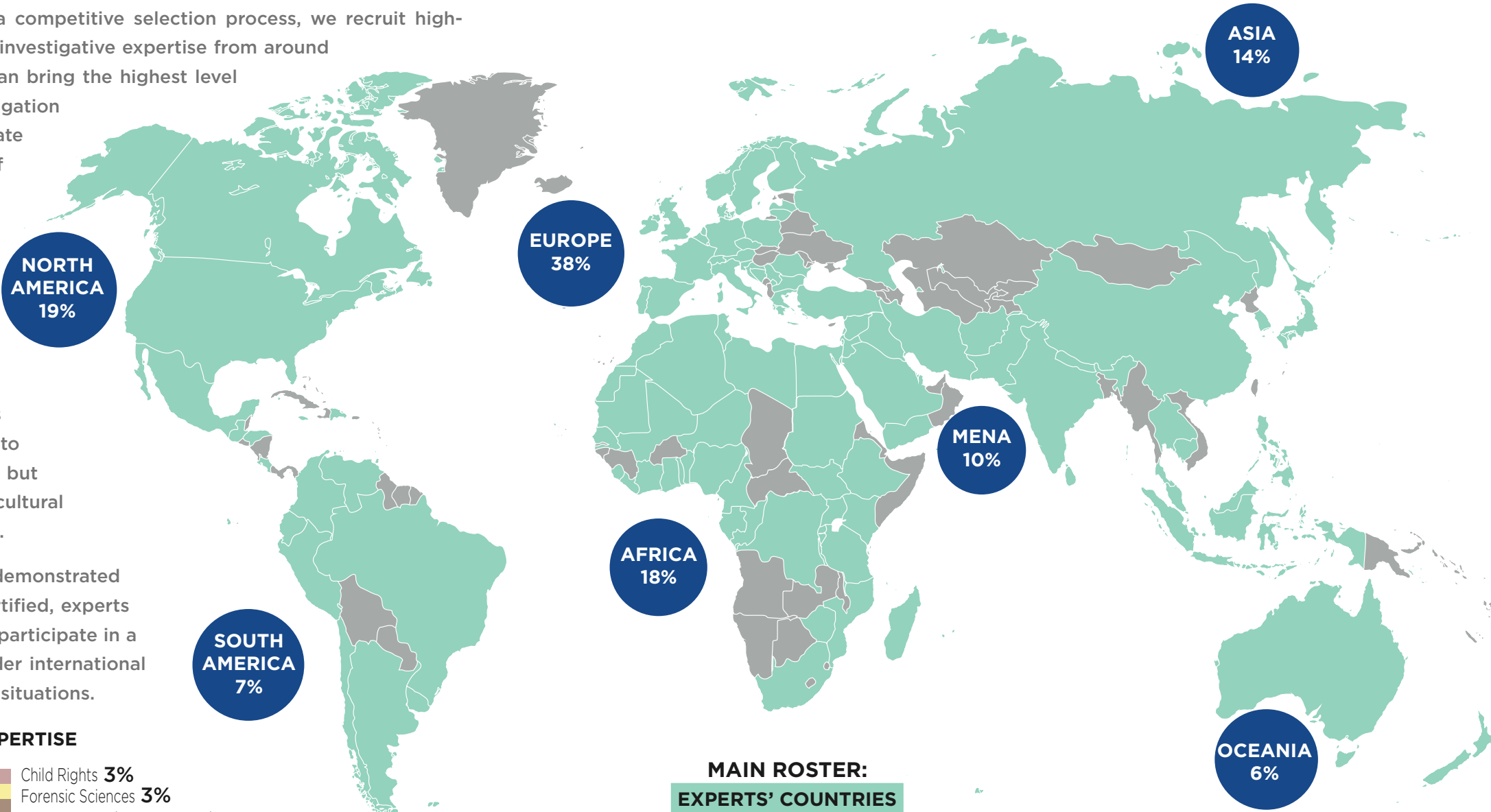


The JRR Expert Roster

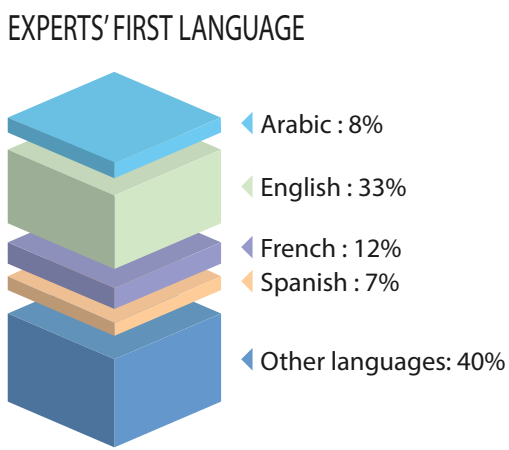
At the heart of JRR is our Expert Roster. Through a competitive selection process, we recruit high-quality experts with an increasingly diverse range of investigative expertise from around the world. We've built a pool of professionals who can bring the highest level of skills, knowledge and professionalism to an investigation or inquiry. They come from both the public and private sectors, and are trained to be productive members of international teams that often have to work in difficult circumstances.

The JRR Expert Roster is comprised of 50 professional categories including criminal and human rights investigators, legal advisers and prosecutors, a wide variety of forensic specialists, analysts, sexual and gender-based violence (SGBV) experts, children's rights experts and witness protection specialists. This broad range of expertise and background enables us to provide experts who not only fill specialized needs, but also possess the experience, language and cross-cultural skills needed to build trust with victims and witnesses.

Hailing from every part of the world, JRR experts have demonstrated achievement in their respective fields. To become certified, experts undergo rigorous vetting: candidates are required to participate in a course focusing on the conduct of investigations under international law, in high stress, complex, conflict and post-conflict situations.



MAIN ROSTER:
EXPERTS' COUNTRIES
OF ORIGIN





● Multiple Missions
● Single Mission

Justice Served: Deployments

Since becoming operational in 2009, JRR has assisted in more than 100 fact-finding missions, inquiries and investigations conducted by States, institutions and organizations with appropriate jurisdiction. JRR experts have deployed to every region of the world, including missions in the Central African Republic, Colombia, Congo, Côte d’Ivoire, Guatemala, Guinea, Haiti, Iraq, Jordan, Kyrgyzstan, Libya, Mali, Senegal and Syria.

The number of requests for assistance from JRR continues to grow. Country situations in which JRR experts provided assistance in 2016 include Burundi, Cambodia, Chad, Eritrea, Guatemala, Guinea, Iraq, Jordan, Kosovo, Mali, South Sudan, and Syria. Examples of entities that requested experts from the JRR roster in 2016 include:

- The African Union (AU)
- The Extraordinary Chambers in the Courts of Cambodia (ECCC)
- The International Criminal Court (ICC)
- The Office of the United Nations High Commissioner for Human Rights (OHCHR)
- Organization for Security and Cooperation in Europe (OSCE)
- The Republic of Guatemala
- United Nations Multidimensional Integrated Stabilization Mission in Mali (MINUSMA)
- United Nations Special Representative on Sexual Violence in Conflict (SRSG-SVC)
- UN Women



“I want to profess my profound gratitude to the Canadian Government and JRR for providing my office with such excellent personnel. The new investigators will have a tough act to follow.”

- Michael Bohlander, Co-Investigating Judge, Extraordinary Chambers in the Courts of Cambodia (ECCC)

2016 Deployments

REQUESTING ENTITY	MECHANISM	EXPERTISE DEPLOYED
Civil society organization in collaboration with UN Women	JRR Mentoring Humanitarian Responders Programme	SGBV/Human Rights Specialist
Civil society organization, in collaboration with UN Women	JRR Mentoring Humanitarian Responders Programme	SGBV/Human Rights Specialist
Department of Peacekeeping Operations (UN DPKO)	MONUSCO Rule of Law Office	Criminal Investigator
European Human Rights Advocacy Centre (EHRAC)	European Court of Human Rights	Criminal Investigator
Extraordinary Chambers in the Courts of Cambodia (ECCC)	Extraordinary Chambers in the Courts of Cambodia (ECCC)	Criminal Investigator
GIZ (Germany's International cooperation organization) in support of a Regional Prosecutorial Department	GIZ Pakistan - Mentoring of Regional Prosecutorial Department	Prosecutor
Hogan Lovells	Hogan Lovells - Civil Litigation case	Criminal Investigator
International Nuremberg Principles Academy	JRR Mentoring Humanitarian Responders Programme	International Criminal Law Expert/ Investigator
Office of the Special Representative of the UN Secretary-General on Sexual Violence in Conflict (SRSG SVC)	UN Department of Political Affairs	International Humanitarian Law Expert
Office of the Special Representative of the UN Secretary-General on Sexual Violence in Conflict (SRSG SVC)	United Nations Support Mission in Libya	SGBV Expert
OSCE Gender Section	OSCE Conflict-related SGBV survey	SGBV in Conflict Expert
State of Guatemala, Office of the Public Prosecutor	Guatemala - JRR Complementarity Program, in collaboration with UN Women	One Prosecutor, one Analyst
UN Agency	UN Agency Country Office - Child Protection Case	Witness Protection Expert
UN Women	South Sudan Special Independent Investigation into Juba violence	SGBV Investigator
UN Women	JRR Mentoring Humanitarian Responders Programme	SGBV/Psycho-social Counselor
UN Women	JRR Mentoring Humanitarian Responders Program	SGBV/Psycho-social Counselor
UN Women	Confidential Inquiry	SGBV Investigator
UN Women in support of the Extraordinary African Chambers	Extraordinary African Chambers, Senegal	Legal Adviser (SGBV expert)
UN Women in support of the Office of the High Commissioner for Human Rights (OHCHR)	Independent International Commission of Inquiry on the Syrian Arab Republic	One SGBV Investigator, one Gender Advisor, one Interpreter/Translator
UN Women in support of the Office of the High Commissioner for Human Rights (OHCHR)	Commission of Inquiry on Human Rights in Eritrea	SGBV Investigator/Gender Adviser
UN Women in support of the Office of the High Commissioner for Human Rights (OHCHR)	UN Independent Investigation on Burundi	SGBV Investigator/Gender Adviser
UN Women in support of the Office of the High Commissioner for Human Rights (OHCHR)	South Sudan Human Rights Commission	SGBV/Gender Adviser
UNICEF	JRR Mentoring Humanitarian Responders Programme	One SGBV/Psycho-social Counselor
UNICEF	JRR Mentoring Humanitarian Responders Programme	One SGBV/Psycho-social Counselor, One Arabic/English Translator
UNICEF	JRR Mentoring Humanitarian Responders Programme	SGBV/Psycho-social Counselor
United Nations Multidimensional Integrated Stabilization Mission in Mali (MINUSMA)	Ecole de Maintien de la Paix - Transitional Justice workshop	Transitional Justice Expert

Programmes and Partnerships

JRR bridges traditional silos of the international community by bringing together expertise, resources and mandates from States, international and regional institutions, civil society and the private sector.

In 2016, JRR worked with a wide variety of partners, including:



Exposing patterns of conflict-related crimes involving children can help to hold perpetrators accountable. To do so requires a variety of professionals who already have expertise and experience in working with children. It also means proper training in dealing with children who are victims—and sometimes perpetrators—but are always children first.

Recognizing the need for highly specialized expertise in this area, JRR, the Roméo Dallaire Child Soldiers Initiative and the Institute for International Criminal Investigations (IICI) forged a new partnership to ensure that international crimes involving children are addressed appropriately and systematically in the context of monitoring, fact-finding and investigative mechanisms. While our partnership strengthens the capacity of the international community to address crimes and serious human rights violations involving children, we always prioritize their safety and well-being.



The Monitoring and Investigating Conflict-related Violations involving Children (MICVIC) programme envisions a world where all investigations into conflict-related violations are equipped to be responsive to the differential impact of conflict on children’s lives. Only the right response can ensure that children have a chance to transcend the conditions in which war has placed them.

The first MICVIC course was held in August 2016 in Amman, Jordan. Of 113 applicants, 17 experts were certified to the JRR roster. They join a growing pool of experts available to strengthen the capacity of the international community to address crimes and serious human rights violations involving children. More courses planned in the coming years will ensure the increased availability of this expertise.



INVESTIGATING SEXUAL AND GENDER-BASED VIOLENCE

JRR is committed to strengthening both national institutions and international bodies’ ability to investigate and prosecute conflict-related sexual and gender-based violence (SGBV). With UN Women, JRR has built a specialized pool of experts who deal with these kinds of violations. As more attention is given to the nature of SGBV in conflict, the JRR-UN Women partnership has provided a way to get qualified experts on the ground to ensure professional documentation and investigation of these crimes.

In 2016, the JRR-UN Women SGBV Justice Experts Roster continued to be recognized as a critical tool to address SGBV in conflict around the world. For example, the UN Secretary-General’s Report on Sexual Violence in Conflict (S/2016/361) lists the work of the JRR-UN Women SGBV Justice Experts Roster as a best practice, and in 2016 JRR signed an Exchange of Letters with the Office of the Special Representative of the Secretary-General on Sexual Violence in Conflict (SRSG-SVC). Most importantly, in 2016, gender advisers and SGBV investigators helped shed light on violations in places such as Burundi, Chad, Eritrea, Libya, Syria and South Sudan. For the first time, experts on the SGBV roster were also deployed to support national authorities to design a SGBV reparations programme. This was in Kosovo.

The partnership has also continued to spread our high standard for investigating SGBV crimes. The practice of placing a gender adviser and/or a SGBV investigator on every UN Commission of Inquiry, which began in 2009, continued in 2016.

COMPLEMENTARITY: ASSISTANCE TO NATIONAL JURISDICTIONS

JRR’s Complementarity Programme provides a tailored form of assistance to countries wishing to hold perpetrators accountable, but needing the support of professional and specific expertise from the international community. Our approach empowers national actors to design and implement credible, thorough investigations and prosecutions. JRR’s approach is to build capacity and leave a long lasting impact through peer-to-peer mentoring, which maximizes information transfer and retention while ensuring local ownership. This is the most potent combination for increasing the odds that credible justice will be done. From evidence-gathering in the field to presenting it in the courtroom, JRR experts have ensured that national authorities on the ground have the knowledge and tools they need.

In 2016, we continued our work, which began in 2015, assisting the Office of the Public Prosecutor in Guatemala. These prosecutions, against members of the military, resulted in historic convictions for human rights abuses, including SGBV. JRR also continued its collaboration with the Government of Mali, where experts have provided mentoring to judicial officials on international criminal law and case management.

MENTORING HUMANITARIAN RESPONDERS

The most experienced experts on JRR’s roster are available to mentor the staff of humanitarian organizations working with survivors of conflict violence. Humanitarian workers often hear information that could be useful in an accountability process. The mentoring focuses on how to minimize the danger to the survivor as well as the humanitarian organization posed by such information, and how to identify safe ways of getting valuable information into the right hands.

Since the launch of this programme, JRR has consulted with more than 100 organizations, and deployed 26 experts on 14 missions to mentor civil society organizations, UN agencies, and their implementing partners. Through these partnerships, we have deployed experts such as legal advisers, investigators, psychosocial counsellors, forensic doctors, and interpreters in humanitarian emergencies. Most of our work has been in the context of the conflicts in Syria and Iraq.

Over the course of 2016, JRR deployed nine experts, on eight missions. After these missions, 87% of humanitarian responders mentored reported an increase in their capacity to consistently follow a victim-centered approach with victims and witnesses.

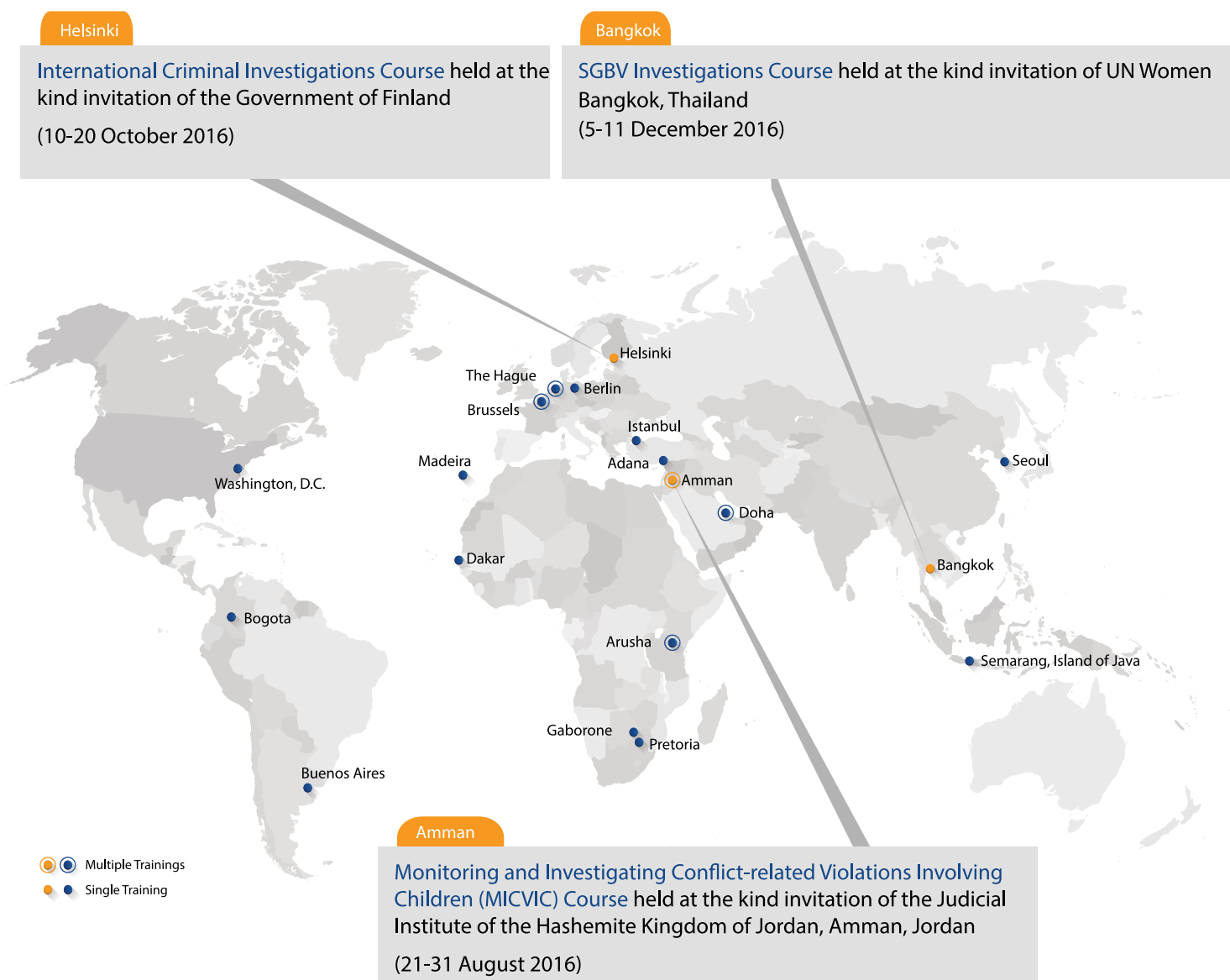


IN FOCUS: MIDDLE EAST

JRR continued to be a key player in supporting accountability for conflict-related violence in the Middle East and North Africa region (MENA). In 2016, 14 experts were deployed on 11 missions in areas affected by the conflicts in Iraq and Syria. Their work was in accordance with international law, as well as adhering to the “do no harm” principle. SGBV investigators and interpreters continued to support the work of the Syria Commission of Inquiry, contributing to a more comprehensive understanding of the use of SGBV by armed factions, including by violent extremist groups. Furthermore, humanitarian responders in the region were provided with tailored mentoring on how their work with survivors intersects with accountability mechanisms. JRR also deployed an expert to work on a civil litigation case involving an alleged perpetrator of international criminal law violations.

Recruitment and Training

Since 2009 Justice Rapid Response has conducted 35 training courses in every region of the world. In 2016 JRR held three training courses in partnership with the Institute for International Criminal Investigations: a Monitoring and Investigating Conflict-related Violations Involving Children (MICVIC) Course, in Amman, Jordan; an International Criminal Investigations Course in Helsinki, Finland; and a SGBV Investigations Course in Bangkok, Thailand.



“Very confident in my ability to adapt to JRR mission environment and to contribute successfully to it. Thanks for that.”

Course participant, Finland, 2016

“I have conducted documentation in post-conflict settings before, but this course has helped me to refine my strategic investigation skills.”

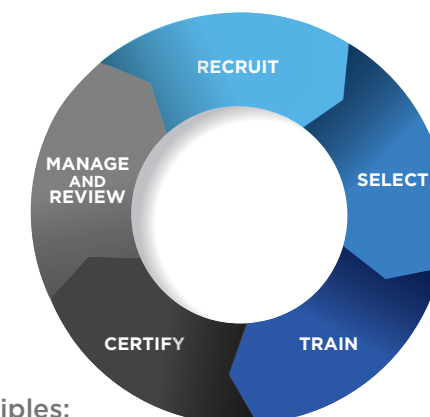
Course participant, Bangkok, 2016

The JRR Standard

For investigations of human rights and international criminal law violations to be credible, they have to be performed by experienced diverse professionals, with appropriate expertise and training, who are able to be deployed where and when needed. This is JRR’s standard.

It is our vision that one day, all investigations of such crimes will be carried out to this standard. To give a strong foundation to every accountability process. A foundation that gives victims a sense of justice, and that has a chance in deterring would-be perpetrators. A foundation on which recurring cycles of violence can be broken.

The JRR roster is built to support investigations at the standard that we hope will one day be used everywhere. We use the following principles:



STRATEGIC RECRUITMENT

- A “Call for Nominations” outlining needed expertise and profiles is circulated via our broad network.
- Extensive outreach is conducted to ensure that the information reaches all the relevant potential partners, such as law enforcement agencies and national judiciary authorities.
- Prospective candidates are nominated by their employers. This is not just for quality control. Nominating employers also agree in principle to make their experts available for deployments.

RIGOROUS SELECTION PROCESS

- We carefully review each application with our partners. The ratio of applications to available training spots has been rising and is usually 10:1.
- A preliminary selection is made based on the applicants’ credentials, while the need for balanced cultural, geographic, and gender representation is also taken into consideration.
- Additional background checks and interviews are conducted before a final selection is made.

RELEVANT, STRENUOUS AND INTERACTIVE TRAINING

- Training courses are designed to help professionals practice their craft under international norms and conditions, as safe and productive members of diverse teams.
- They are given by the international criminal justice field’s leading practitioners and include many practical exercises.
- Participants are closely observed during the course.
- Participants’ feedback regarding content and form are incorporated into the planning and curriculum of future courses.

CERTIFICATION THROUGH DEMONSTRATED ABILITY

- Participants have to demonstrate solid knowledge of their own expertise as well as an ability to be safe, productive members of diverse international investigation teams.
- Participants who successfully complete the course are certified to the Justice Rapid Response roster. They then become available to be deployed at short notice.

MANAGE AND REVIEW THE ROSTER REGULARLY

- To ensure immediate access, information about the experts and their employers is updated regularly.
- The roster is regularly reviewed to ensure it meets the evolving needs of the international community.

Support JRR

Justice Rapid Response relies on voluntary contributions. The Secretariat remains a lean, adaptive structure, with an annual operational budget of approximately EUR 1.6 million. In order to meet exponentially growing demand, JRR also needs support to put increasing numbers of experts into the field. JRR experts are paid for their work, and most often requesting entities are not in a position to do so.

As flexibility has always been a key to JRR’s success, funding can take a variety of forms: un-earmarked contributions; a donation to JRR’s International Investigations Deployment Fund; support for one of our many programmes; or to one of JRR’s Training Courses. As 95% of our missions are in support of Fragile States, our work is ODA eligible. We are well situated for those interested in supporting stabilization and early recovery programmes, capacity building through development assistance, or humanitarian organizations working with survivors of conflict violence.

States, individuals and institutions can support JRR in the following ways:

- Contribute to the JRR International Investigations Deployment Fund;
- Refer inquiries to JRR whenever there is a need for expertise to conduct investigations;
- Provide sponsorships to enable experts from the Global South to demonstrate their qualifications for inclusion on the JRR roster;
- Support JRR directly to help improve the quality of international investigations everywhere.

Justice Rapid Response wishes to express its gratitude for the trust and support of its 2016 donors:

STATES

Australia	Department of Foreign Affairs and Trade
Canada	Global Affairs Canada, Peace and Stabilisation Operations Program (PSOPs), formerly Stabilisation and Reconstruction Task Force (START)
Denmark	Ministry of Foreign Affairs and Permanent Mission of Denmark to the UN in Geneva
Finland	Ministry for Foreign Affairs, Legal Service and the Finnish Defence Forces International Centre (FINCENT)
Ireland	Minster for Foreign Affairs and Trade of Ireland as represented by Irish Aid
Liechtenstein	Office for Foreign Affairs
Luxemburg	Ministry of Foreign and European Affairs
The Netherlands	Ministry of Foreign Affairs
Sweden	Ministry for Foreign Affairs, funds administered by the Swedish International Development Cooperation Agency (Sida)
Switzerland	Swiss Expert Pool for Civilian Peacebuilding and the Human Security Division, Federal Department of Foreign Affairs

ORGANIZATIONS

- Draper Richards Kaplan Foundation
- Greenbaum Foundation
- Open Road Alliance
- Roméo Dallaire Child Soldiers Initiative
- UNICEF Iraq
- UN Women

OTHER SUPPORT:

JRR would also like to thank its partners for contributing to JRR’s activities through support to events, but also support to deployments and trainings. These include: the Permanent Mission of the State of Qatar to the UN in New York, and the Judicial Institute of the Hashemite Kingdom of Jordan.


Governance

JRR is a creative answer to a gap in the effective delivery of human rights and international justice. While started by States, JRR is today a multi-stakeholder public-private partnership that brings together States, international and regional institutions, civil society and the private sector. Being a multilateral platform, together with the diversity of its roster, is key to making JRR’s assistance relevant and politically attractive. Every year, JRR reports back to its constituency of over 100 participating States, institutions and organization on its annual results and future goals.


JRR’s Executive Board provides strategic direction and oversight to the Executive Director to whom it has delegated operational management. JRR’s Secretariat currently consists of 16 talented individuals split between a headquarters in Geneva and a liaison office in New York.

Justice Rapid Response Executive Board


Finland
(Chair)




Switzerland
(Vice-Chair)




Argentina




Canada




Colombia




The Netherlands




Republic of Korea




Sierra Leone



Sweden



Uganda





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Report of the independent auditor
to the Executive Board of
JRR Association,
Geneva

We have audited the financial statements of JRR Association, Geneva, which comprise the balance sheet, statement of receipts and expenses and notes for the year-ended December 31, 2015.

Executive Director's Responsibility

The Executive Director's is responsible for the preparation of these financial statements prepared in accordance with the accounting principles prescribed by the Swiss Code of Obligations and those disclosed in the accompanying notes, and JRR Association's by-laws. This responsibility includes designing, implementing and maintaining an internal control system relevant to the preparation of financial statements that are free from material misstatement, whether due to fraud or error. The Executive Director is further responsible for selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Swiss law and Swiss Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal control system relevant to the entity's preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control system. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements for the year-ended December 31, 2015 comply with the accounting principles prescribed by the Swiss Code of Obligations and those disclosed in the accompanying notes, and JRR Association's by-laws.

RSM Audit Switzerland SA



JR Howarth
Audit expert - in charge



O Bétrisey
Audit expert

Carouge, June 24 2016

Encl: Financial statements (balance sheet, statement of receipts and expenses and notes)

THE POWER OF BEING UNDERSTOOD

AUDIT | TAX | CONSULTING

RSM Audit Switzerland SA is a member of the RSM network and trades as RSM. RSM is the trading name used by the members of the RSM network. Each member of the RSM network is an independent accounting and consulting firm which practices in its own right. The RSM network is not itself a separate legal entity in any jurisdiction.



JUSTICE RAPID RESPONSE ASSOCIATION, GENEVA

Balance Sheet, as of 31 December 2015		
	(in CHF)	
	2015	2014
Assets		
Current assets		
Cash ¹ and Cash equivalents	1,783,507.59	1,819,289.06
Other receivables	-	4,716.98
Prepayments and accrued income	30,953.80	43,588.50
Total current assets	1,814,461.39	1,867,594.55
Total Assets	1,814,461.39	1,867,594.55
Liabilities and Funds²		
Current Liabilities		
Trade accounts payable	7,099.19	247,713.60
Deferred income & accrued expenses	145,080.41	48,302.61
Total current liabilities	152,179.60	296,016.21
Total liabilities	152,179.60	296,016.21
Funds		
Donor Funds	1,175,167.09	1,339,054.34
JRR Fund	487,114.70	232,524.00
Total funds	1,662,281.79	1,571,578.34
Total Liabilities and Temporarily Restricted Funds	1,814,461.39	1,867,594.55

Statement of receipts and expenses for the period ended December 31, 2015		
	(in CHF)	
	2015 Jan 1, 2015 Dec 31, 2015 (12 months)	2014 Jan 1, 2014 Dec 31, 2014 (12 months)
Receipts		
Revenue from donors	2,461,375.96	2,443,338.10
Total operating income	2,461,375.96	2,443,338.10
Operating Expenses		
Personnel expenses	581,381.71	280,908.15
Consultant fees	164,466.11	140,303.93
Rent and utilities	105,172.81	76,500.71
General and administration expenses	95,543.97	60,884.60
Outreach expenses	63,176.21	34,003.05
Professional fees	44,778.12	31,823.96
Executive Board and Group of Participants meetings	19,115.92	19,510.51
Other operating expenses	1,219,611.86	967,475.20
<i>Deployments</i>	<i>586,640.68</i>	<i>591,084.22</i>
<i>Training & sponsorship</i>	<i>436,438.61</i>	<i>376,390.98</i>
<i>JRR USA</i>	<i>196,532.57</i>	-
Total operating expenses	2,293,246.71	1,611,410.11
Operating result	168,129.25	831,927.99
Financial expenses	(79,049.63)	(1,632.55)
<i>Interest expense</i>	<i>(905.25)</i>	<i>0.00</i>
<i>Other financial expenses</i>	<i>(3,876.61)</i>	<i>(1,632.55)</i>
<i>Foreign exchange loss - net</i>	<i>(74,267.77)</i>	<i>0.00</i>
Financial income	1,623.83	5,110.35
<i>Interest income</i>	<i>1,623.83</i>	<i>0.00</i>
<i>Foreign exchange gain - net</i>	<i>0.00</i>	<i>5,110.35</i>
Total non-operating expenses	(77,425.80)	3,477.80
Excess / (shortage) of receipts over expenses	90,703.45	835,405.79
Total allocation to funds	(1,662,281.79)	(1,571,578.33)
Total release of funds	1,571,578.34	736,172.54
Net surplus or (deficit) for the period³	-	-

¹ Includes cash allocated to Temporarily Restricted Funds.

² Temporarily Restricted Funds are subject to donor-imposed stipulations & restrictions. These funds are limited in both substance and time. They cannot be used for any other purpose than the donor intent. Please refer to the JRR Association audit for a full description.

³ As a Swiss non-profit association, we are restricted from showing either a profit or a loss on our statement of receipts and expenses.

Justice Rapid Response wishes to thank the many employers that support our work by accepting to release their employees who are on the JRR Expert roster at short notice, and sometimes on more than one occasion.

JRR also wishes to recognize the work and dedication of its experts, whose commitment to credible accountability is unwavering.

“JRR and its partners, undoubtedly, provide one of the most respected advanced training courses of gender-based violence experts in the world. Over the past years, I have conducted many of the JRR gender-based courses that are a pre-requisite to be named to the JRR roster. The candidates, whether career international prosecutors, UN Commanders, national heads of police departments, or UN human rights investigators, as participants in the JRR course inevitably acquire crucial new knowledge and gain a more refined perspective of gender and sexual violence. I have witnessed JRR open new horizons, offer expanded challenges and convey a sense of community to these, hitherto, dispersed professionals. In these exigent times, I am thankful that we do not have to imagine the world without a JRR.”

-Patricia Sellers, award-winning international criminal attorney and special advisor for prosecution strategies to the prosecutor of the International Criminal Court. She is certified to the JRR-UN Women SGBV Justice Experts Roster

PHOTOS

Page 4: UN forensic pathologist and UN forensic anthropologist examining human bones found in Dili Beach inside UN lab (Martine Perret/UNMIT)

Page 7: Participant at JRR-IICI training course (JRR)

*Page 11: 1)Zam Zam IDP camp North Darfur, Sudan (Albert Gonzalez Farran/UNAMID);
2)Young Syrian refugee, Lebanon (D. Khamissy/UNHCR)*

Page 12: Catalina Sanchez testifies during the first trial of General Jose Rios Montt for crimes committed against Guatemala's Maya Ixil indigenous population, Guatemala (Trocaire)

Page 13: İnsani Yardım Vakfı (IHH)

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