

**JRR Association,  
Geneva**

**Report of the independent auditor on  
the financial statements for the year ended  
December 31, 2021**

Report of the independent auditor  
to the Executive Board of  
JRR Association, Geneva

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We have audited the financial statements of JRR Association, Geneva, which comprise the balance sheet, statement of receipts and expenses and notes for the year-ended December 31, 2021.

*Executive Director's Responsibility*

The Executive Director's is responsible for the preparation of these financial statements prepared in accordance with the accounting principles prescribed by the Swiss Code of Obligations and those disclosed in the accompanying notes, and JRR Association's by-laws. This responsibility includes designing, implementing and maintaining an internal control system relevant to the preparation of financial statements that are free from material misstatement, whether due to fraud or error. The Executive Director is further responsible for selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

*Auditor's Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Swiss law and Swiss Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal control system relevant to the entity's preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control system. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

*Opinion*

In our opinion, the financial statements for the year ended December 31, 2021 comply with the accounting principles prescribed by the Swiss Code of Obligations and those disclosed in the accompanying notes, and JRR Association's by-laws.

RSM Audit Switzerland SA

JR Howarth  
Audit expert  
Auditor in charge

M Kulak

Geneva, May 9, 2022

Enclosures: Financial statements (balance sheet, statement of receipts and expenses and notes)

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**JRR Association,**  
**Balance sheet as at 31 December,**  
**(in CHF)**

	Notes	2021	2020
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents and current assets with a stock exchange price	3.1	1'643'289.32	1'339'135.53
Prepaid expenses and accrued income	3.2	15'641.94	121'260.79
<b>Total current assets</b>		<b>1'658'931.26</b>	<b>1'460'396.32</b>
Financial assets	3.3	47'973.40	21'423.40
<b>Non-current assets</b>		<b>47'973.40</b>	<b>21'423.40</b>
<b>Total assets</b>		<b>1'706'904.66</b>	<b>1'481'819.72</b>
<b>Liabilities and funds</b>			
<b>Current liabilities</b>			
Other short-term liabilities		110'365.51	116'401.30
<b>Total current liabilities</b>		<b>110'365.51</b>	<b>116'401.30</b>
<b>Total liabilities</b>		<b>110'365.51</b>	<b>116'401.30</b>
<b>Funds</b>			
Donor funds	3.4	672'707.98	526'418.08
JRR funds	3.5	923'831.17	839'000.34
<b>Total funds</b>		<b>1'596'539.15</b>	<b>1'365'418.42</b>
<b>Total liabilities and funds</b>		<b>1'706'904.66</b>	<b>1'481'819.72</b>

The accompanying notes are an integral part of these financial statements.

**JRR Association,****Statement of receipts and expenses for the year ended 31 December,  
(in CHF)**

	Notes	2021	2020
<b>Receipts</b>			
Revenue from donors	3.6 & 3.8	5'163'070.31	3'000'873.29
<b>Total operating income</b>		<b>5'163'070.31</b>	<b>3'000'873.29</b>
<b>Operating expenses</b>			
Personnel expenses	2	1'559'908.00	1'306'154.04
Rent and utilities		135'620.46	124'784.38
General and Administration expenses		206'567.06	197'695.72
Consultant fees		173'695.10	168'060.63
Outreach expenses		6'276.22	8'050.97
Professional fees		59'660.67	49'015.95
Executive Board and Assembly / Committee expenses		-	1'518.29
Other operating expenses		2'680'390.25	1'578'593.80
<i>Deployments</i>	3.9	2'334'520.72	1'020'997.18
<i>Recruitment expenses, including sponsorships</i>	3.10	52'796.31	108'295.01
<i>JRR USA</i>	3.11	293'073.22	449'301.61
<b>Total operating expenses</b>		<b>4'822'117.76</b>	<b>3'433'873.78</b>
<b>Operating result</b>		<b>340'952.55</b>	<b>(433'000.49)</b>
Financial expenses		(74'331.55)	(50'026.51)
<i>Interest expense</i>		(418.47)	(709.05)
<i>Other financial expenses</i>		(18'747.66)	(8'671.65)
<i>Foreign exchange gain / loss - net</i>		(55'165.42)	(40'645.81)
<b>Total non-operating income / (expenses)</b>		<b>(74'331.55)</b>	<b>(50'026.51)</b>
<b>Excess / (shortage) of receipts over expenses</b>		<b>266'621.00</b>	<b>(483'027.00)</b>
<b>Total release of funds</b>	3.6-3.7	878'612.00	1'354'297.00
<b>Total allocation to funds</b>	3.7	(1'145'233.00)	(871'270.00)
<b>Net surplus or (deficit) for the period</b>		<b>-</b>	<b>-</b>

The accompanying notes are an integral part of these financial statements.

**Note 1 - General Information**

JRR Association, Geneva ("JRR" or the "Association") is a non-profit international association established under Swiss law on 11 December 2012. In accordance with its authority under Part VI of the by-laws of JRR, the JRR General Assembly has, through the Executive Board, appointed RSM Audit Switzerland SA as its external auditor.

Under its mandate pursuant to the 'Organizational Structure and Guidelines for Participation – Justice Rapid Response' the Executive Board exercises oversight and provides strategic direction to the JRR Secretariat through the JRR Executive Director. The accompanying audit report is therefore provided to the Executive Board acting on behalf of the JRR General Assembly pursuant to Part VI Article 19 of the JRR by-laws.

**Note 2 - Key accounting and valuation principles**

*Principles of financial reporting*

The present annual financial statements have been established in compliance with the principles of Swiss law, particularly with the articles on the commercial accounting and the financial statements presentation (Art. 957 to 962 CO).

*Foreign currency translation*

Assets and liabilities recorded in foreign currencies are converted into Swiss francs at the exchange rate prevailing at the date of the financial statements. Income and expenses recorded in foreign currencies are converted in Swiss francs at the exchange rate prevailing at the date of the transaction.

Any realized foreign exchange ("FX") gains and losses are included in the statement of receipts and expenses for the year. Unrealized foreign exchange gains and losses, that are created by JRR receiving donor funds not denominated in CHF, are booked for in the JRR Fund.

*Donor revenues and expenses recognition*

Donor revenues concerning the year under review are recorded as income only upon their receipt.

Receipts from donors can concern different accounting periods. Unused donor revenues that concern subsequent accounting periods are credited to the relevant donor fund and used in the applicable subsequent years.

The JRR Reserve Fund has been established in 2013, the purpose is to provide a mechanism to manage cash flow. It is funded through the JRR 12% administrative fee, the roster management and deployment coordination fee or by donors who have given unrestricted funding, after all other JRR core costs are expensed.

The deployment coordination fee has been established in 2016, the purpose is to be able to reflect partial recuperation of the costs born by JRR for the deployment services provided internally by JRR.

Expenses are recognized when they are incurred and are included in the accounts of the period to which they relate.

**JRR Association,**

**Notes to the financial statements as at 31 December, 2021  
(in CHF)**

**Note 2 - Key accounting and valuation principles (cont'd)**

*Personnel and consultant costs*

The Association has an annual average of over 16 full-time positions (2020 - 15 full-time positions).

In 2021, JRR personnel fell into following categories:

First are personnel seconded by their governments (i.e. The JRR Executive Director by Finland; the Public Partnerships and Monitoring & Evaluation Manager by Canada.)

Second are salaried employees in Geneva, Switzerland: Director of Operations, Finance Director, Head of International Justice Program / Senior Gender & Child Rights Advisor, Recruitment & Certification Manager, Roster Manager, Public Partnerships and M&E Officer, Accounting & Finance Officer, Finance & Deployment Associate, Public Communications Officer, five Program Officers, two Program Associates, Operations Assistant.

Third are salaried employees in JRR USA: Head of Civil Society Program/MC, three Program Associates, and a part-time administrative/finance assistant.

Finally, JRR used two consultants, one based in Dublin, Ireland who provided management as the Head of the National Justice Program and Public Partnership Unit Support and a second one based in Nairobi, Kenya as Program Officer.

The costs of the salaried employees and consultants are included in the present financial statements. Seconded personnel costs are covered by the respective governments and are not expensed to JRR.

**Note 3 - Information on balance sheet and income statement items**

**3.1 Cash and cash equivalents and current assets with a stock exchange**

	<b>2021</b>	<b>2020</b>
of which in CHF	399'975	891'650
of which in USD	449'456	112'798
of which in EUR	644'017	185'893
of which in GBP	120'970	28'356
of which in CAD	28'872	120'438
<b>Total</b>	<b>1'643'289</b>	<b>1'339'136</b>

**3.2 Prepaid expenses and accrued income**

	<b>2021</b>	<b>2020</b>
Prepaid expenses	15'642	29'770
Accrued income - UN Women	-	91'491
<b>Total</b>	<b>15'642</b>	<b>121'261</b>

**JRR Association,****Notes to the financial statements as at 31 December, 2021  
(in CHF)****Note 3 - Information on balance sheet and income statement items (cont'd)****3.3 Financial assets**

	<u>2021</u>	<u>2020</u>
Rental deposits	47'973	21'423
<b>Total</b>	<b><u>47'973</u></b>	<b><u>21'423</u></b>

**3.4 Donor funds**

JRR released the following in 2021 and in 2020 from the funds carried over from prior year:

	<u>2021</u>	<u>2020</u>
Belgium	58'033	-
Canada Fund	3'184	498'477
Denmark Fund	-	266'866
International Media Support Fund	-	26'883
Ireland (DFAT) Fund	53'266	53'446
Liechtenstein Fund	70'000	43'060
Switzerland Fund	300'000	25'470
UN Women Fund	41'935	45'330
<b>Total</b>	<b><u>526'418</u></b>	<b><u>959'532</u></b>

The following revenues received in 2021 and in 2020 were deferred to the relevant funds for use as in 2022 and in 2021 respectively:

	<u>2021</u>	<u>2020</u>
Belgium Fund	-	58'033
Canada Fund	-	3'184
Germany (GIZ)	12'285	-
Ireland (DFAT) Fund	48'343	53'266
Liechtenstein Fund	70'000	70'000
Netherlands Fund	361'719	-
Oak Fund	37'408	-
Switzerland Fund	-	300'000
Canton of Geneva Fund	17'254	-
City of Geneva Fund	25'116	-
UN Women Fund	-	41'935
United Kingdom Fund	100'582	-
<b>Total</b>	<b><u>672'708</u></b>	<b><u>526'418</u></b>

**JRR Association,****Notes to the financial statements as at 31 December, 2021  
(in CHF)****Note 3 - Information on balance sheet and income statement items (cont'd)****3.5 JRR fund**

	<b>2021</b>	<b>2020</b>
<b>JRR Fund accumulated as of Jan 1,</b>	<b>839'000</b>	<b>906'013</b>
Allocated from donor funds	472'525	344'852
Funds used	(352'194)	(394'765)
Realized foreign exchange (gains)/ losses during the year - net	53'189	40'637
Unrealized foreign exchange (loss) / gain end of the year - net	(88'689)	(57'736)
<b>JRR fund accumulated as of Dec 31,</b>	<b>923'831</b>	<b>839'000</b>

The realized foreign exchange difference is due to foreign currency donor funding received at the rate of the actual bank transfer versus the project expenditures which are incurred at the actual rates as of date of the expense.

The unrealized foreign exchange difference is due to the mandatory end-of-year revaluation of all balance sheet accounts held in foreign currencies at the 31 December 2021 FX rate set by European Commission.

**3.6 Fund movements**

A summary of Donor funds and JRR fund movements during the year 2021 is shown below:

	<b>Funds carried from 2020</b>	<b>Additional funds received during 2021</b>	<b>Allocated to JRR Fund</b>	<b>Funds used</b>	<b>Funds carried to 2022</b>
	<i>Note 3.4 - 3.5</i>	<i>Note 3.8</i>	<i>Note 3.7</i>		<i>Note 3.4</i>
Australia	-	68'745	-	(68'745)	-
Belgium	58'033	215'533	(25'427)	(248'139)	-
Canada	3'184	143'187	(17'541)	(128'830)	-
Denmark	-	146'150	(9'561)	(136'589)	-
Finland	-	493'425	(33'762)	(459'663)	-
Deutsche Gesellschaft für Internationale	-	15'660	(337)	(3'038)	12'285
Interpeace (IPG)	-	2'087	(228)	(1'859)	-
Ireland (DFAT)	53'266	53'940	(5'232)	(53'632)	48'343
Liechtenstein	70'000	70'000	(5'357)	(64'643)	70'000
Luxembourg	-	26'640	-	(26'640)	-
Netherlands	-	834'614	(10'147)	(462'747)	361'719
Oak Foundation	-	89'175	(5'723)	(46'043)	37'408
OHCHR	-	66'666	-	(66'666)	-
Republic of Korea (KOICA)	-	87'764	(9'332)	(78'432)	-
Switzerland	300'000	650'000	(87'614)	(862'386)	-
Canton of Geneva	-	30'000	(1'366)	(11'381)	17'254
City of Geneva	-	59'808	(3'717)	(30'975)	25'116
United Kingdom (FCO)	-	505'869	(36'955)	(368'332)	100'582
UN Women	41'935	34'088	(56'800)	(19'223)	-
World Health Organization (WHO)	-	1'567'092	(163'426)	(1'403'666)	-
JRR Fund used	352'194	-	-	(352'194)	-
<i>FX revaluation impact on donor funding</i>	-	2'627	-	(2'627)	-
<b>Total</b>	<b>878'612</b>	<b>5'163'070</b>	<b>(472'525)</b>	<b>(4'896'450)</b>	<b>672'708</b>



**JRR Association,****Notes to the financial statements as at 31 December, 2021  
(in CHF)****Note 3 - Information on balance sheet and income statement items (cont'd)****3.7 Fund allocations**

	<u>2021</u>	<u>2020</u>
Release of JRR fund	352'194	394'765
Release of donor funds	526'418	959'532
<b>Total releases - Note 3.6</b>	<b><u>878'612</u></b>	<b><u>1'354'297</u></b>
Allocation to JRR fund - Note 3.6	472'525	344'852
<i>to JRR fund</i>	368'783	225'243
<i>to roster management and deployment coordination fee fund</i>	103'742	119'609
Allocation to donor fund - Note 3.4	672'708	526'418
<b>Total allocations</b>	<b><u>1'145'233</u></b>	<b><u>871'270</u></b>

**3.8 Revenue from donors**

JRR received the following donor funding in 2021 and 2020 (in CHF):

<i>State &amp; International Institutions</i>	<u>2021</u>	<u>2020</u>
Australia	68'745	64'429
Belgium	215'533	158'828
Canada	143'187	626'760
Denmark	146'150	-
Finland	493'425	480'105
Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ)	15'660	8'650
International Media Support	-	23'662
Interpeace (IPG)	2'087	-
Ireland (DFAT)	53'940	53'420
Liechtenstein	70'000	70'000
Luxembourg	26'640	26'988
Netherlands	834'614	271'775
Oak Foundation	89'175	-
OHCHR	66'666	43'318
Republic of Korea (KOICA)	87'764	78'490
Switzerland	650'000	900'000
Canton of Geneva	30'000	-
City of Geneva	59'808	-
United Kingdom (FCO)	505'869	7'503
UN Women	34'088	187'518
World Health Organization (WHO)	1'567'092	-
<i>FX revaluation impact on donor funding</i>	2'627	(573)
<b>Total</b>	<b><u>5'163'070</u></b>	<b><u>3'000'873</u></b>

FX revaluation impact is caused by the revaluation of non-CHF denominated donor funding. This can occur either when foreign currency funding carries over financial years, or when the foreign currency accounts are re-valued at year-end rate. This year-end rate varies from the FX rate used on the date of actual receipt of the funds, causing the gains and losses.

**Note 3 - Information on balance sheet and income statement items (cont'd)**

**3.9 Deployments**

JRR Association receives ear-marked contributions to finance the expenses incurred by JRR Association for deployments that are facilitated either through JRR or via second or third parties. This represents the expenses for all such deployments incurred in the respective year.

**3.10 Recruitment expenses, including sponsorships**

The costs of the training staff are recorded in personnel expenses, and are therefore not reflected here. Sponsorships to Global South participants to attend the training course are included in this caption, as they are integral to the total cost of a training course.

**3.11 JRR USA**

JRR USA was incorporated in December 2014 and received retroactive IRS 501c3 status in July 2015. This has allowed JRR USA to hire staff directly in the USA, thus reducing the need for JRR Association to offer consulting contracts to our North American based team. JRR Association, via unrestricted donor funding, continues to finance these positions and other New York office costs such as rent, insurance and outreach. These costs were previously paid directly by JRR Association.

**Note 4 - Other information**

**4.1 Residual amount of leasing liabilities**

Leasing liabilities , which will not expire and may not be terminated within twelve months, are subject to the following repayment structure

	<u>2021</u>	<u>2020</u>
Up to 1 year	112'418	125'537
1-5 years	126'757	149'968
<b>Total</b>	<u><u>239'175</u></u>	<u><u>275'505</u></u>

These amounts include payments related to rental or leasing contracts up to the end of their (a) contract period or (b) notice period, as applicable.

**4.2 Tax exempt status**

JRR Association has received a tax-exempt status from the Swiss Department of Finance on September 2, 2013 and as such is exempt from federal, cantonal and communal taxes for a minimum duration of 10 years.