JUSTICE RAPID RESPONSE USA, INC.

Reviewed Financial Statements

December 31, 2021
INDEPENDENT ACCOUNTANTS’ REVIEW REPORT

To the Board of Directors of Justice Rapid Response USA, Inc.

We have reviewed the accompanying financial statements of Justice Rapid Response USA, Inc. (the “Organization”), which comprise the statement of financial position as of December 31, 2021, and the related statements of activities, functional expenses, and cash flows for the year then ended, and related notes to the financial statements. A review includes primarily applying analytical procedures to management’s financial data and making inquiries of management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management’s Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement whether due to fraud or error.

Accountants’ Responsibility

Our responsibility is to conduct the review engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our review.

Accountants’ Conclusion

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America.
Summarized Comparative Information

We have previously reviewed the Organization’s 2020 financial statements and in our conclusion dated November 6, 2021 stated that, based on our review, we were not aware of any material modifications that should be made to the 2020 financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America. We are not aware of any material modifications that should be made to the summarized comparative information presented herein as of and for the year ended December 31, 2020, for it to be consistent with the reviewed financial statements from which it has been derived.

Schall & Ashenfarb
Certified Public Accountants, LLC

October 28, 2022
<table>
<thead>
<tr>
<th>Assets</th>
<th>12/31/21</th>
<th>12/31/20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$73,837</td>
<td>$83,690</td>
</tr>
<tr>
<td>Security deposit</td>
<td>4,320</td>
<td>4,932</td>
</tr>
<tr>
<td>Total assets</td>
<td>$78,157</td>
<td>$88,622</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Liabilities and Net Assets</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Liabilities:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$260</td>
<td>$208</td>
</tr>
<tr>
<td>Total liabilities</td>
<td>260</td>
<td>208</td>
</tr>
<tr>
<td>Net assets:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Without donor restrictions</td>
<td>77,897</td>
<td>88,414</td>
</tr>
<tr>
<td>Total net assets</td>
<td>77,897</td>
<td>88,414</td>
</tr>
<tr>
<td>Total liabilities and net assets</td>
<td>$78,157</td>
<td>$88,622</td>
</tr>
</tbody>
</table>

See independent accountants’ review report.
### JUSTICE RAPID RESPONSE USA, INC.
#### STATEMENT OF ACTIVITIES
##### FOR THE YEAR ENDED DECEMBER 31, 2021
(With comparative totals for the year ended December 31, 2020)

<table>
<thead>
<tr>
<th></th>
<th>12/31/21</th>
<th>12/31/20</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Without donor restrictions:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Public support and revenue:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions</td>
<td>$318,248</td>
<td>$467,596</td>
</tr>
<tr>
<td>Total public support and revenue</td>
<td>$318,248</td>
<td>$467,596</td>
</tr>
<tr>
<td><strong>Expenses:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program services</td>
<td>320,011</td>
<td>442,662</td>
</tr>
<tr>
<td>Supporting services - management and general</td>
<td>8,754</td>
<td>16,720</td>
</tr>
<tr>
<td>Total expenses</td>
<td>328,765</td>
<td>459,382</td>
</tr>
<tr>
<td><strong>Change in net assets</strong></td>
<td>(10,517)</td>
<td>8,214</td>
</tr>
<tr>
<td><strong>Net assets - beginning of year</strong></td>
<td>88,414</td>
<td>80,200</td>
</tr>
<tr>
<td><strong>Net assets - end of year</strong></td>
<td>$77,897</td>
<td>$88,414</td>
</tr>
</tbody>
</table>

See independent accountants’ review report.
## Supporting Services Management Total Total

<table>
<thead>
<tr>
<th>Services</th>
<th>Program Services</th>
<th>Management and General</th>
<th>Total Expenses 12/31/21</th>
<th>Total Expenses 12/31/20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and wages</td>
<td>$239,501</td>
<td>$6,392</td>
<td>$245,893</td>
<td>$340,690</td>
</tr>
<tr>
<td>Payroll taxes and benefits</td>
<td>19,338</td>
<td>663</td>
<td>20,001</td>
<td>27,401</td>
</tr>
<tr>
<td>Professional fees</td>
<td>18,928</td>
<td>528</td>
<td>19,456</td>
<td>17,747</td>
</tr>
<tr>
<td>Office expenses</td>
<td>8,200</td>
<td>221</td>
<td>8,421</td>
<td>4,122</td>
</tr>
<tr>
<td>Insurance</td>
<td>8,429</td>
<td>235</td>
<td>8,664</td>
<td>4,621</td>
</tr>
<tr>
<td>Telephone and technology</td>
<td>1,708</td>
<td>48</td>
<td>1,756</td>
<td>2,022</td>
</tr>
<tr>
<td>Occupancy</td>
<td>23,201</td>
<td>647</td>
<td>23,848</td>
<td>52,010</td>
</tr>
<tr>
<td>Travel and outreach</td>
<td>706</td>
<td>20</td>
<td>726</td>
<td>10,769</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td><strong>$320,011</strong></td>
<td><strong>$8,754</strong></td>
<td><strong>$328,765</strong></td>
<td><strong>$459,382</strong></td>
</tr>
</tbody>
</table>
Cash flows from operating activities:

Change in net assets ($10,517) $8,214

Adjustments to reconcile change in net assets to net cash flows (used for)/provided by operating activities:

Changes in assets and liabilities:

Security deposit 612 4,698
Accounts payable and accrued expenses 52 208

Total adjustments 664 4,906

Net cash flows (used for)/provided by operating activities/net (decrease)/increase in cash and cash equivalents (9,853) 13,120

Cash and cash equivalents - beginning of year 83,690 70,570

Cash and cash equivalents - end of year $73,837 $83,690

No interest or taxes were paid.
Note 1 - Organization

Justice Rapid Response USA, Inc. (the “Organization”) is a not-for-profit organization that aims to ensure the worst crimes known to humanity are investigated promptly and professionally so perpetrators can be held accountable, victims can receive justice, and would-be offenders can be deterred.

The Organization’s support comes primarily from contributions.

Justice Rapid Response USA, Inc. has been notified by the Internal Revenue Service that they are exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. Effective January 1, 2020, the Organization was designated as an exempt private foundation.

Note 2 - Significant Accounting Policies

a. **Basis of Accounting**

   The Organization's financial statements have been prepared on the accrual basis of accounting, which is the process of recording revenue and expenses when earned or incurred, rather than received or paid.

b. **Basis of Presentation**

   Contributions and net assets are classified based upon the existence or absence of donor-imposed restrictions as Net Assets Without Donor Restrictions and Net Assets With Donor Restrictions. Because the Organization did not receive any donor-restricted contributions during 2021 or 2020, all activity is recorded in the without donor restrictions net asset class.

c. **Revenue Recognition**

   The Organization follows the requirements of the Financial Accounting Standards Board's (“FASB”) Accounting Standards Codification (“ASC”) 958-605 for recording contributions, which are recorded at the earlier of when cash is received or at the time a pledge becomes unconditional in nature.

   Contributions are recorded in one of the classes of net assets described above, depending on the existence and/or nature of any donor-imposed restriction. When a restriction expires, that is, when a stipulated time restriction ends, or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions. If donor restricted contributions are satisfied in the same period they are received, they are classified as without donor restrictions.

   Contributions may be subject to conditions which are defined as both a barrier to entitlement and a right of return of payments, or release from obligations, and are recognized as income once the conditions have been substantially met. The Organization had no conditional pledges that had not yet been recognized during the year ending December 31, 2021.
d. **Cash and Cash Equivalents**  
The Organization considers all liquid investments with an initial maturity of three months or less to be cash and cash equivalents.

e. **Concentration of Credit Risk**  
Financial instruments which potentially subject the Organization to concentration of credit risk consist of a checking account, which is placed with a financial institution that management deems to be creditworthy. At year end and throughout the year, the balance did not exceed federally insured limits and the Organization has not experienced any losses from this account due to failure of the financial institution.

f. **Donated Services**  
The Organization recognizes contributions of services that create or enhance non-financial assets, or require specialized skills, are performed by those who possess those skills, and would typically be purchased if not donated.

Board members and other individuals volunteer their time and perform a variety of services that assist the Organization. These services do not meet the criteria to be recorded and have not been included in the financial statements.

g. **Use of Estimates**  
The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Actual results could differ from those estimates.

h. **Functional Allocation of Expenses**  
The costs of providing various programs and other activities have been summarized on a functional basis in the financial statements. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Such allocations are determined by management on an equitable basis.

The following expenses were allocated using time and effort as the basis:

- Salaries and wages
- Payroll taxes and benefits
- Professional fees
- Office expenses
- Insurance
- Telephone and technology
- Occupancy
- Travel and outreach

All other expenses have been charged directly to the applicable program or supporting services.
i. **Accounting for Uncertainty of Income Taxes**

As referred to in Note 1, the Organization is designated as an exempt private foundation. As such, they are exempt from federal income tax. However, federal excise taxes apply at 1.39% of net investment income as defined by the U.S. Internal Revenue Code.

The Organization does not believe its financial statements include any material, uncertain tax positions. Tax filings for the periods ending December 31, 2018 and later are subject to examination by the applicable taxing authorities.

j. **Summarized Comparative Financial Information**

The financial statements include certain prior year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the Organization’s financial statements for the year ended December 31, 2020, from which the summarized information was derived.

k. **New Accounting Pronouncements**

FASB issued Accounting Standards Update (“ASU”) No. 2020-07, *Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*, which becomes effective for the December 31, 2022 year with early adoption permitted. This ASU focuses on improving transparency in the reporting of contributed nonfinancial assets and requires a separate line-item presentation on the statement of activities and additional disclosures.

Additionally, FASB issued ASU No. 2016-02, *Leases*. The ASU which becomes effective for the December 31, 2022 year, requires the full obligation of long-term leases to be recorded as a liability with a corresponding “right to use asset” on the statement of financial position.

Management is in the process of evaluating the impact these standards will have on future financial statements.

**Note 3 - Significant Concentrations**

During 2021 and 2020, the Organization received 100% of its funding from Justice Rapid Response Association, a separate legal entity with which it shares common board members.

**Note 4 - Liquidity and Availability of Financial Resources**

At December 31, 2021, the financial assets available to meet cash needs for general expenditures for the upcoming financial year consisted of cash in the amount of $73,837.

The Organization’s cash forecast is based on the Board of Directors’ approved budget. Due to the small size of the office, there is very little variance between the budget and needs, and very little variance from month to month. As such, the cash forecast is extremely stable with cash needs at approximately $27,000 per month.
Justice Rapid Response Association contributes funding to the Organization on an as-needed basis to ensure both the bank minimum requirements are being met, along with all cash needs for the Organization. Funding is transferred in advance to ensure full liquidity is available to meet all required expenses.

The Organization only receives revenues that are without donor restrictions. The self-imposed limit on the use of donor resources without donor-imposed restrictions is the limit for expenditures outlined in the budget, set at $5,000 per transaction (with the exception of semi-monthly payroll and rent). Above this limit, additional approval from the Executive Director is required.

Note 5 - Other Matters

On January 30, 2020, the World Health Organization declared the coronavirus outbreak a "Public Health Emergency of International Concern" and on March 10, 2020, declared it to be a pandemic. Actions taken around the world to help mitigate the spread of the coronavirus include restrictions on travel, quarantines in certain areas, and forced closures for certain types of public places and businesses. The coronavirus and actions taken to mitigate it have had and are expected to continue to have an adverse impact on the economies and financial markets of many countries, including the geographical area in which the Organization operates. As of the date of these financial statements, many of the travel restrictions and stay at home orders have been lifted, however supply chains remain impacted. Management continues to monitor the outbreak, however as of the date of these financial statements, the potential impact cannot be quantified.

Note 6 - Subsequent Events

Subsequent events have been evaluated through October 28, 2022, the date the financial statements were available to be issued. There were no material events that have occurred that require adjustment to or disclosure in the financial statements.